



Budget 2022
May 24, 2022

OBJECTIVE

The Objective of this process is to:

- Meet the legislative requirements of the Municipal Act 2001
- Provide an open process that demonstrates spending
- Effectively manage operating expenses and capital planning
 - Revenue
 - Expenses
 - Changes Anticipated
 - Setting the Tax Rate

PARTNERSHIP FUNDS

2022 – Increase \$1,012,835

Sources	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Budget
OMPF	\$496,900	\$497,000	\$513,600	\$517,600	\$525,100
OCIF	\$52,152	\$81,178	\$78,626	\$79,001	\$158,224
Gas Tax	\$88,097	\$174,724	\$87,388	\$180,423	\$91,276
Safe Restart			\$120,400	\$0	\$0
Covid 19 SLB					\$98,125
Modernization #3					\$39,534
FCM AMP				\$47,600	\$0
ON - NORDS				\$85,958	\$85,958
Hub - FedNor					\$350,000
Hub - NOHFC					\$500,000
			Totals	\$862,982	\$1,875,817

OPERATING EXPENSES

Variable Expenses

- Fuel (increased)
- Hydro (increased)
- Heating (unchanged)

Fixed Expenses

- Policing (slight decrease)
- Insurance (increased)
- MPAC (slight decrease)

LEVIES PAID FOR SERVICE

Agency	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Budget	Change 2021-2022
OPP	\$303,048	\$307,464	\$317,412	\$313,428	\$308,958	(\$4,470)
Health Unit	\$43,768	\$45,464	\$43,894	\$43,894	\$45,336	\$1,442
DSSAB	\$126,048	\$127,329	\$127,168	\$127,414	\$128,119	\$705
Eastholme	\$84,163	\$87,038	\$89,369	\$98,363	\$102,831	\$4,468
MPAC	\$44,472	\$44,634	\$44,653	\$44,236	\$43,795	(\$441)
TOTALS	\$601,499	\$611,930	\$622,496	\$627,335	\$629,039	\$1,704

PROPOSED CAPITAL

FUNCTIONAL AREA	CAPITAL FUNDS	PROPOSED PROJECTS
Roads Projects	\$636,434	Surface Treatments Asphalt Applications Pulverizations Gravel Applications Ditching
Roads Equipment	\$0	
Large Culvert Rehabilitation	\$100,000	BR6 Stirling Creek & Cottrell, etc.
Medical Centre Renovations	\$20,000	Financed with a 30-year capital loan
Total	\$756,434	

PROPOSED RESERVE TRANSFERS

- **Administration**
 - Future Building Infrastructure Needs \$100,000

- **Environmental**
 - Capital Landfill Building \$5,800
 - Closure Landfill \$5,000

- **Health**
 - Cemetery Reserve \$2,623

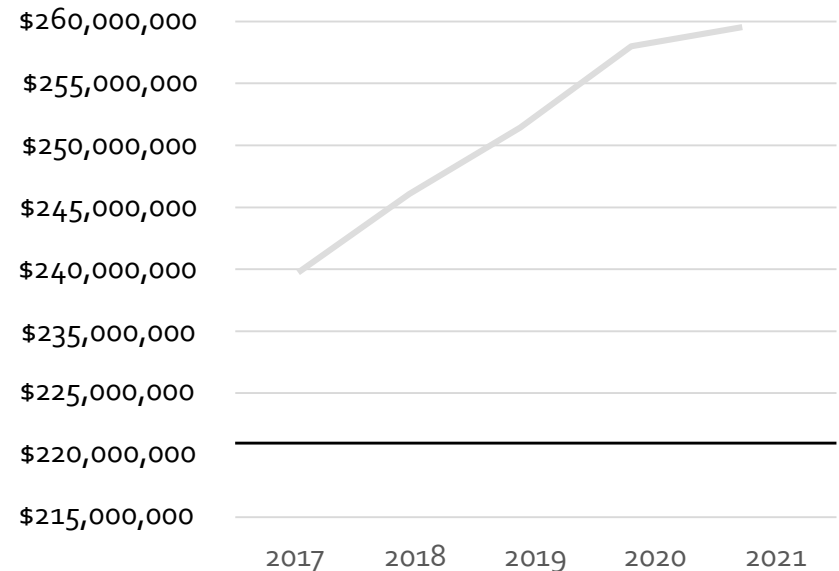
- **Recreation**
 - Recreation Facility \$5,000
 - Reserve for SSJ – Building \$40,000

- **Public Works**
 - Equipment \$160,000
 - Infrastructure \$49,497

ASSESSMENT CHANGES

- Current Value Assessment (CVA) increase
- 2022 MPAC assessment year delayed
- Non-weighted

Year	Assessment	Change
2022	\$262,295,500	\$2,423,800
2021	\$259,871,700	\$2,491,500
2020	\$257,380,200	\$6,110,624
2019	\$251,269,576	\$5,941,570
2018	\$245,328,006	\$5,408,200
2017	\$239,919,806	\$73,606



Assessment Distribution

Strong Township - 2022 (In-Year) Assessments by TAX CLASSIFICATION

RTC	Description	RTCCount	2021CVA	2022CVA
C	Commercial	37	16,040,100	16,088,500
E	Exempt	49	16,397,700	16,397,700
F	Farm	34	3,268,900	3,920,500
I	Industrial	16	3,107,700	3,031,600
R	Residential	1,506	259,871,700	260,475,900
T	Managed Forest	22	847,200	1,145,800
P	Pipelines	2	14,464,000	14,468,000
	Payment in Lieu	61	2,495,600	2,449,600
M	Multi-Residential	1	757,000	757,000
		1,728	317,249,400	302,336,900

2022 RESIDENTIAL TAX RATE

- Council is to set Municipal Portion of the residential rate.
- The Province sets the Provincial portion of the tax rate for all tax classes (education).
- The Municipal tax rate for all other tax classes are calculated as a ratio to the residential rate.

Class	2022 Ratio
Residential	1.00000
Commercial	1.160787
Industrial	1.270404
Farmlands/Forest	0.250000
Multi-residential	1.109115
Pipeline	0.865249

Residential Class Tax Impact

Impact of Municipal tax rate change for residential property owners

Municipal TaxRate	2021 0.00847943	2022 0.00881267	Increase
\$ 150,000 CVA	\$1,272	\$1,322	\$50
\$ 200,000 CVA	\$1,696	\$1,763	\$67

0 % Increase- Education tax rate for residential property owners

Education TaxRate	2021 0.00153000	2022 0.00153000	Variance
\$ 150,000 CVA	\$230	\$230	0
\$ 200,000 CVA	\$306	\$306	0

* Does not include Education tax rate

FUNDING THE BUDGET

2022 Budget Summary

- Budget Amount; \$6,286,601
- Levy Required; \$2,621,944
- 2020 Residential Rate 0.00909958
- 2021 Residential Rate 0.00847943
- 2022 Residential Rate 0.00881267
- Overall result is a Residential Rate increase

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
REVENUES														REVENUES	
TAXATION													2,621,944	TAXATION	
41-11000		Taxation - General Levy	2,301,701.00	2,450,231.00	2,567,945.90	2,673,773.02	2,688,141.28	2,530,454.09		2,630,789.00	2,615,079.00	2,582,109.00		41-11000	Taxation - General Levy
41-11000		Railway Right-of-Way								-	-	-		41-11000	Railway Right-of-Way
22-11000		Taxes-English Public	558,869.87	537,284.44	531,011.03	517,693.14	509,217.59	512,010.80		512,974.00	517,483.00	521,443.00	511,726	22-11000	Taxes-English Public
22-12000		Taxes-French Public	14,443.76	14,612.59	15,195.67	17,401.26	17,486.98	17,448.39		17,446.00	16,883.00	16,429.00	17,543	22-12000	Taxes-French Public
22-12500		Taxes-English Separate	55,917.26	55,046.62	53,838.34	52,334.81	51,678.13	50,545.89		51,520.00	52,099.00	52,689.00	49,698	22-12500	Taxes-English Separate
22-12600		Taxes-French Separate	42,678.41	43,218.09	43,591.72	44,556.39	44,115.96	43,571.70		44,081.00	43,959.00	43,811.00	43,013	22-12600	Taxes-French Separate
41-11001		Minimum Tax Amount	354.12	144.00	200.00	41.92	66.85	293.21		134.00	150.00	149.00		41-11001	Minimum Tax Amount
41-11010		Taxation - New - Supplemental	14,272.66	6,570.00	7,500.00	17,485.29	21,218.63	12,119.19		16,941.00	14,581.00	12,979.00	13,000	41-11010	Taxation - New - Supplemental
43-23000		Payment in Lieu Municipal Portion	19,192.02	21,134.00	22,994.50	23,727.14	26,987.51	25,503.11	13,235.46	25,406.00	24,803.00	24,069.00	22,587	43-23000	Payment in Lieu Municipal Portion
ALL TAXATION REVENUE ACCOUNTS:			3,007,429.10	3,128,240.74	3,242,277.16	3,347,012.97	3,358,912.93	3,191,653.17					3,279,511		
DEPARTMENT REVENUE														DEPARTMENT REVENUE	
42-31000		General Government - Misc Revenue	10,784.60	6,036.00	501.50	965.01	1,996.21	60,539.44	762.41	21,167.00	16,001.00	14,008.00	3,050	42-31000	General Government - Misc Revenue
42-31100		Gov Gov JBC SSJ CAEDA ADMIN	16,000.00	12,750.00	15,450.00	12,600.00	11,040.00	14,030.00	2,300.00	12,557.00	13,280.00	13,174.00	14,030	42-31100	Gov Gov JBC SSJ ADMIN
42-31200		Gen Gov JBC CAEDA RENT	6,000.00	6,012.00	6,912.00	6,912.00	5,712.00	5,712.00	1,428.00	6,112.00	6,312.00	6,252.00	5,712	42-31200	Gen Gov JBC RENT
42-31300		Gen Gov Min Var/Severance Admin	3,349.80	2,608.00	1,500.00	1,500.00		4,550.00		2,017.00	1,888.00	2,032.00	2,032	42-31300	Gen Gov Min Var/Severance Admin
42-31400		Aggregate Royalty	1,669.26	1,457.00	1,173.02	2,965.50	2,768.57	2,705.39		2,813.00	2,403.00	2,214.00	2,214	42-31400	Aggregate Royalty
42-31500		Road Shore Allowance Sales	31,349.03	0.00	10,871.55	0.00	0.00	28,781.97		9,594.00	9,913.00	7,931.00	9,594	42-31500	Road Shore Allowance Sales
42-33100		Roads Dept MTO Snowplowing	23,045.70	24,403.00	26,045.19	25,891.06	17,708.58	25,444.33		23,015.00	23,772.00	23,898.00	25,000	42-33100	Roads Dept MTO Snowplowing
42-33110		Roads Dept Sales and Donations	463.20	9,410.00	1,984.66	185,452.08	25,627.13	58,166.77	1,269.20	89,749.00	67,808.00	56,128.00	56,128	42-33110	Roads Dept Sales and Donations
42-33120		Roads Dept Culverts	500.00	750.00	400.00	800.00	550.00	2,150.00	300.00	1,167.00	975.00	930.00	1,000	42-33120	Roads Dept Culverts
42-34400		Revenue Recycling Sale of Materials	16,195.57	23,051.00	19,633.01	1,856.73	28,740.61	41,821.30		24,140.00	23,013.00	23,021.00	30,000	42-34400	Revenue Recycling Sale of Materials
42-34500		Revenue LandFill #1 Tipping Fees	17,785.00	15,630.00	16,071.85	29,445.00	11,265.00	18,815.00	605.00	19,842.00	18,899.00	18,245.00	18,245	42-34500	Revenue LandFill #1 Tipping Fees
42-34600		Revenue Landfill Cards	610.00	19,360.00	1,530.00	1,840.00	1,850.00	1,850.00	260.00	1,847.00	1,768.00	5,286.00	1,800	42-34600	Revenue Landfill Cards
42-35000		Revenue Fire Department	323.87	179.00	182.09	184.64	189.04	190.43		188.00	187.00	185.00	200	42-35000	Revenue Fire Department
42-3610		Agricultural Society Funding	6,948.00	6,933.00	0.00	0.00				-	-	1,387.00	0	42-3610	Agricultural Society Funding
42-38100		Planning Zoning Preconsultation	700.00	750.00	2,135.24	1,045.50	1,950.00	2,796.28	1,250.00	1,931.00	1,982.00	1,735.00	2,500	42-38100	Planning Zoning Preconsultation
42-40000		CAEDA Project Funding(FEDNOR/NOHFC)	46,102.97	12,406.00	62,305.27	34,448.63	69,555.24	0.00		34,668.00	41,577.00	35,743.00	0	42-40000	CAEDA Project Funding(FEDNOR/NOHFC)
42-40025		Federal Grants-Conditional						47,600.00		15,867.00	11,900.00	9,520.00		42-40025	Federal Grants-Conditional
42-40050		Federal Grants-Unconditional	3,492.99	3,349.00	0.00	0.00				-	-	670.00	0	42-40050	Federal Grants-Unconditional
42-40100		Prov Grant (NORDS Funding)						85,958.02		28,653.00	21,490.00	17,192.00	0	42-41000	Prov Grant (NORDS Funding)
42-41000		Prov Grants (2020 Cannabis funding)	-	0.00	0.00	0.00	4,183.17			1,394.00	1,046.00	837.00	85,958	42-41000	Prov Grants Conditional
42-41100		Prov Grants Capital OCIF	25,000.00	50,000.00	52,152.00	81,178.00	78,626.00	79,000.78	26,369.00	79,602.00	72,739.00	68,191.00	158,224	42-41100	Prov Grants Capital OCIF
42-42000		Web Form Revenue					41.25	205.00		82.00	62.00	49.00	0	42-42000	Web Form Revenue
42-52000		Provincial Grants Livestock	990.00	1,374.00	0.00		2,451.40			817.00	613.00	765.00	750	42-52000	Provincial Grants Livestock
42-52200		OPP Detachment Revenue	-	0.00	1,688.93	1,039.02	2,485.55	2,583.60		2,036.00	1,949.00	1,559.00	2,000	42-52200	OPP Detachment Revenue
42-53152		Court Security & Prisoner Transport	1,048.00	1,622.00	1,734.00	1,789.00	1,502.00	1,269.00		1,520.00	1,574.00	1,583.00	1,500	42-53152	Court Security & Prisoner Transport
42-54100		Revenue - Stewardship WDO Funding	30,763.40	43,033.00	41,165.44	33,656.72	52,018.00	26,273.73		37,316.00	38,278.00	39,229.00	35,000	42-54100	Revenue - Stewardship WDO Funding

Acct # & Description		Actuals ---->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
42-54110		Revenue Ont Electronic Stewardship	2,668.50	2,454.00	1,743.00	1,752.00	2,367.75	1,497.75	516.75	1,873.00	1,840.00	1,963.00		2,000	42-54110
42-54500		Revenue - Sale/Trade-In Allowance		0.00	18,000.00	508.02	997.00	762.75		756.00	5,067.00	4,054.00	750	42-54500	Revenue - Sale/Trade-In Allowance
43-20000		Gain/Loss on Disposal of Assets						58,262.95		19,421.00	14,566.00	11,653.00			Infrastructure ON Loan
43-80000		Contra proceeds of disposition		0.00	-18,000.00			-120,288.05		(40,096.00)	(34,572.00)	(27,658.00)		43-80000	Contra proceeds of disposition
42-64500		Garbage Disposal Fees - Municipal	104,031.58	95,809.00	96,121.13	96,121.13	98,312.95	100,279.21		98,238.00	97,709.00	97,329.00	102,285	42-64500	Garbage Disposal Fees - Municipal
TOTAL DEPARTMENT REVENUE:			349,821.47	339,376.00	361,299.88	521,950.04	421,937.45	550,957.65					559,972	TOTAL DEPARTMENT REVENUE:	
RECREATION COMMITTEE, CEMETERIES and other MISCELLANEOUS Revenues														MISCELLANEOUS	
42-64501		Joly Twp - Office Rental	-	0.00	0.00	14,410.00	14,444.21	14,444.16	3,611.04	14,433.00	10,825.00	8,660.00	14,444	42-64501	Joly Twp - Office Rental
42-75000		RC - Parade Sponsorships/Revenue					250.00			83.00	63.00	50.00	2,000	42-75000	RC - Parade Sponsorships/Revenue
42-75001		RC - Event Revenue					214.50			72.00	54.00	43.00	0	42-75001	RC - Event Revenue
42-75002		RC - Grant Revenue						2,000.00		667.00	500.00	400.00	2,000	42-75002	RC - Grant Revenue
42-75003		RC - Other Sponsorship/Donation Revenue					136.20			45.00	34.00	27.00	200	42-75003	RC - Other Sponsorship/Donation Revenue
42-75004		RC - Bank Interest Revenue					66.60	49.77		39.00	29.00	23.00	0	42-75004	RC - Bank Interest Revenue
42-75100		RC - Strong Contribution to RC					2,517.98	7,164.86		3,228.00	2,421.00	1,937.00	0	42-75100	RC - Strong Contribution to RC
42-75101		RC - Sundridge Contribution to RC					2,014.38	5,731.89		2,582.00	1,937.00	1,549.00	11,660	42-75101	RC - Sundridge Contribution to RC
42-75102		RC - Joly Contribution to RC					503.60	1,432.97		646.00	484.00	387.00	2,915	42-75102	RC - Joly Contribution to RC
43-24000		Various Other Revenues					10,024.90	3,738.20		4,588.00	3,441.00	2,753.00	3,441	43-24000	Various Other Revenues
43-24005		Insurance Proceeds						66,957.48		22,319.00	16,739.00	13,391.00	0	43-24005	Insurance Proceeds
43-51000		Ontario Municipal Partnership Fund	390,300.00	394,100.00	496,900.00	497,000.00	513,600.00	517,600.00	131,275.00	509,400.00	506,275.00	483,840.00	525,100	43-51000	Ontario Municipal Partnership Fund
43-52000		Gas Tax Revenue	109,707.83	139,124.00	88,096.57	174,724.26	87,387.71	180,422.90		147,512.00	132,658.00	133,951.00	91,276	43-52000	Gas Tax Revenue
43-53000		Ontario's Main St Revitalization Initiat		0.00	39,080.27					-	9,770.00	7,816.00	0	43-53000	Ontario's Main St Revitalization Initiat
43-53010		FedNor CCRF 851-513913 Receipts/Revenue							21,350.00	-	-	-	350,000	43-53010	FedNor CCRF 851-513913 Receipts/Revenue
43-53015		NOHFC Community Hub											500,000	43-53015	NOHFC Community Hub
43-55000		MMAH - One-time Funding				346,200.00		20,000.00		122,067.00	91,550.00	73,240.00	0	43-55000	MMAH - One-time Funding
43-55100		ON - Safe Restart Revenue					120,400.00			40,133.00	30,100.00	24,080.00	0	43-55100	ON - Safe Restart Revenue
43-55200		ON - 2021 COVID-19 Recovery Fund						36,734.00		12,245.00	9,184.00	7,347.00	0	43-55200	2021 COVID-19 Recovery Fund
43-55205		ICIP - Covid19 Resilience SLB								-	-	-	98,125	43-55205	ICIP - Covid19 Resilience SLB
43-55210		ON MM#3 Archiving											39,534	43-55210	ON MM#3 Archiving
43-58000		CTAF Technology Funding					1,800.00	3,599.00		1,800.00	1,350.00	1,080.00	0	43-58000	CTAF Technology Funding
43-72000		Commissioning Revenue				200.00	230.00	125.00		185.00	139.00	111.00	100	43-72000	Commissioning Revenue
43-72100		Dog Licenses	1,301.00	1,480.00	1,581.00	1,221.00	680.00	826.75	910.00	909.00	1,077.00	1,158.00	1,500	43-72100	Dog Licenses
43-72300		Tax Certificates	3,550.00	2,620.00	3,780.00	3,900.00	4,160.00	4,930.00	820.00	4,330.00	4,193.00	3,878.00	3,300	43-72300	Tax Certificates
43-72400		Trailer Licenses	12,950.00	20,000.00	20,400.00	22,700.00	24,500.00	21,500.00	6,600.00	22,900.00	22,275.00	21,820.00	21,500	43-72400	Trailer Licenses
43-72500		House # Receipts	324.00	156.00	276.00	288.00	144.00	408.00	40.00	280.00	279.00	254.00	200	43-72500	House # Receipts
43-72600		CEMC Revenue - Other Mun		240.00	429.52	322.45				107.00	188.00	198.00	0	43-72600	CEMC Revenue - Other Mun
43-72800		Sale of Books/Hats		100.00	20.00	346.00				115.00	92.00	93.00	0	43-72800	Sale of Books/Hats
43-74000		Provincial Offences & Fines	18,239.82	11,708.00	15,097.26	3,424.01	-1,081.21	7,322.18		3,222.00	6,191.00	7,294.00	6,000	43-74000	Provincial Offences & Fines
43-74001		Parking Tickets				105.00	800.00	60.00		322.00	241.00	193.00	200	43-74001	Parking Tickets
43-74005		By-Law Vehicle (Municipal Contributions)					2,000.00			667.00	500.00	400.00	0	43-74005	By-Law Vehicle (Municipal Contributions)

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
43-74006		By-Law Municipal Mileage Revenue						1,419.55		473.00	355.00	284.00	1,400	43-74006	By-Law Municipal Mileage Revenue
43-75000		Penalties & Interest on Taxes	37,027.49	42,033.00	41,537.50	43,671.85	23,350.64	34,529.19	4,624.17	33,851.00	35,772.00	37,024.00	30,000	43-75000	Penalties & Interest on Taxes
43-75500		Payment Administration Fees Charged				12.78	54.51	57.75		42.00	31.00	25.00	0	43-75500	Payment Administration Fees Charged
43-76000		Investment Income	10,737.24	11,313.00	20,283.10	47,618.46	33,023.55	18,708.30		33,117.00	29,908.00	26,189.00	12,000	43-76000	Investment Income
43-76500		RBC Visa Annual Rebate							162.09	-	-	-	162	43-76500	RBC Visa Annual Rebate
32-81000		Prior Year Surplus(Deficit)	110,791.00	264,382.00	309,510.00	1,016,158.63	472,725.84	693,653.19		727,513.00	623,012.00	551,286.00	700,273	32-81000	Prior Year Surplus(Deficit)
43-79000		Transfer from Reserves/Accounts	10,725.65	155,000.00	0.00					-	-	31,000.00	0	43-79000	Transfer from Reserves/Accounts
43-79100		Transfer from Parkland	5,988.36	21,496.00	2,000.00	46,376.84	1,878.65			16,085.00	12,564.00	14,350.00	0	43-79100	Transfer from Parkland
32-81200		SC Prior Year Surplus											8,238	32-81200	SC Prior Year Surplus
32-81201		BC Prior Year Surplus											7,573	32-81201	BC Prior Year Surplus
32-81202		PC Prior Year Surplus											1,514	32-81202	PC Prior Year Surplus
31-32300		Strong Cemetery Reserve Transfer IN								-	-	-	0	31-32300	Strong Cemetery Reserve Transfer IN
44-11001		SC Other Municipal Contributions					3,613.97	5,162.50		2,925.00	2,194.00	1,755.00	5,163	44-11001	SC Other Municipal Contributions
44-11002		SC Interest Income					3,357.29	3,138.86		2,165.00	1,624.00	1,299.00	4,000	44-11002	SC Interest Income
44-11003		SC User Fee / Plot Sale Revenue					2,092.87	2,420.70		1,505.00	1,128.00	903.00	2,000	44-11003	SC User Fee / Plot Sale Revenue
44-11011		PC Other Municipal Contributions								-	-	-	0	44-11011	PC Other Municipal Contributions
44-11012		PC Interest Income					102.21	60.06	9.40	54.00	41.00	32.00	0	44-11012	PC Interest Income
44-11013		PC User Fee / Plot Sale Revenue						729.40		243.00	182.00	146.00	700	44-11013	PC User Fee / Plot Sale Revenue
44-11021		BC - Other Municipal Contributions					200.00	200.00		133.00	100.00	80.00	200	44-11021	BC - Other Municipal Contributions
44-11022		BC - Interest Income					132.16	56.97	5.82	63.00	47.00	38.00	0	44-11022	BC - Interest Income
44-11023		BC - User Fee/Plot Sale Revenue					35.35	395.70		144.00	108.00	86.00	400	44-11023	BC - User Fee/Plot Sale Revenue
TOTAL MISCELLANEOUS:			711,642.39	1,063,752.00	1,038,991.22	2,204,269.28	1,325,359.91	1,655,579.33					2,447,118	TOTAL MISCELLANEOUS:	
2020 TOTAL REVENUE:						6,073,232.29	5,106,210.29	5,398,190.15					6,286,601	TOTAL REVENUES:	
EXPENDITURES														EXPENDITURES	
TAXATION EXPENSE ACCOUNTS														COUNCIL	
22-13000		Taxes-English Public	558,869.87	537,284.00	531,011.03	517,693.14	509,217.59	512,010.00	127,901.01	512,974.00	517,483.00	521,443.00	511,726	22-13000	Taxes-English Public
22-14000		Taxes-French Public	14,443.76	14,613.00	15,195.67	17,401.26	17,486.98	17,448.39	4,362.10	17,446.00	16,883.00	16,429.00	17,543	22-14000	Taxes-French Public
22-15000		Taxes-English Separate	55,917.26	55,047.00	53,838.34	52,334.81	51,678.13	50,545.89	12,636.48	51,520.00	52,099.00	52,689.00	49,698	22-15000	Taxes-English Separate
22-16000		Taxes-French Separate	42,678.41	43,218.00	43,591.72	44,556.39	44,115.96	43,571.70	10,892.93	44,081.00	43,959.00	43,811.00	43,013	22-16000	Taxes-French Separate
ALL TAXATION EXPENSE ACCOUNTS:			671,909.30	650,162.00	643,636.76	631,985.60	622,498.66	623,575.98					621,980		
COUNCIL COSTS															
51-10500		Election / Special Events	176.92	0.00	7,243.31			954.51	20.35	318.00	2,049.00	1,640.00	20,000	51-10500	Election / Special Events
51-10900		Transfer to Reserve - Elections				4,999.00	5,000.00	5,000.00		5,000.00	3,750.00	3,000.00	0	51-10900	Transfer to Reserve - Elections
51-11100		Council Remuneration	69,479.40	73,290.00	70,135.39	73,023.74	73,515.63	72,586.48	18,379.50	73,042.00	72,315.00	72,510.00	74,424	51-11100	Council Remuneration

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
51-11200		Council Expenses	6,331.79	8,065.00	5,526.81	6,871.05	5,400.04	5,664.25	3,578.88	5,978.00	5,866.00	6,305.00	12,000	51-11200	Council Expenses
51-11205		Council Mobile Technology						1,280.63	283.17	427.00	320.00	256.00	1,300	51-11205	Council Mobile Technology
51-11210		Council - Contracted Services	133.77	0.00				1,643.42		548.00	411.00	329.00	1,500	51-11210	Council - Contracted Services
51-11220		Council - Mileage Expense	769.15	190.00	120.36	40.32				13.00	40.00	70.00	500	51-11220	Council - Mileage Expense
51-11230		Municipality Advertising	-	0.00	0.00	0.00	723.20	201.49		308.00	231.00	185.00	500	51-11230	Council - Municipal Advertising
TOTAL COUNCIL:			76,891.03	81,545.00	83,025.87	84,934.11	84,638.87	87,330.78					110,224	TOTAL COUNCIL:	
ADMINISTRATION COSTS														ADMINISTRATION COSTS	
51-12100		Office Salaries & Benefits	288,975.01	340,610.00	326,284.15	353,118.86	399,181.37	418,401.06	98,186.56	390,234.00	374,246.00	367,519.00	425,057	51-12100	Office Salaries & Benefits
51-12110		Prev Year (2018) CPP deficiency				726.66				242.00	182.00	145.00	0	51-12110	Prev Year (2018) CPP deficiency
51-12200		Road Wages Office Cleaning		4,549.00	8,188.37	4,718.93	3,397.90	31.58		2,716.00	4,084.00	4,177.00	0	51-12200	Road Wages Office Cleaning
51-12400		Office Materials & Supplies	12,248.06	8,476.00	8,019.84	8,757.14	12,793.52	8,815.16	1,291.42	10,122.00	9,596.00	9,372.00	9,372	51-12400	Office Materials & Supplies
51-12409		Contracted Srvs - Funding Applications					3,052.81	636.00	300.19	1,230.00	922.00	738.00	1,201	51-12409	Contracted Srvs - Funding Applications
51-12410		Contracted Srvs - Website & Email	16,777.90	2,921.00	1,003.35	2,449.76	26,440.58	9,700.98	8,182.67	12,864.00	9,899.00	8,503.00	9,899	51-12410	Contracted Srvs - Website & Email
51-12411		Contracted Srvs - Audit & Accounting	20,170.11	22,106.00	20,886.75	19,662.92	22,180.61	22,682.37		21,509.00	21,353.00	21,504.00	25,000	51-12411	Contracted Srvs - Audit & Accounting
51-12412		Contracted Srvs - Legal / Union	64,988.34	17,715.00	7,249.32	25,781.38	66,344.46	29,268.11	610.56	40,465.00	32,161.00	29,272.00	60,000	51-12412	Contracted Srvs - Legal / Union
51-12420		Contracted Srvs - Insurance	8,145.55	7,535.00	7,576.51	8,004.19	12,029.22	17,097.29	18,565.69	12,377.00	11,177.00	10,448.00	18,566	51-12420	Contracted Srvs - Insurance
51-12425		Contracted Office Cleaning					413.44	5,180.14	1,500.00	1,865.00	1,398.00	1,119.00	6,000	51-12425	Contracted Office Cleaning
51-12430		Gen Gov Training & Development	6,273.11	5,509.00	5,151.67	7,700.30	4,637.85	16,821.22	2,953.27	9,720.00	8,578.00	7,964.00	8,500	51-12430	Gen Gov Training & Development
51-12431		Admin Mileage						79.25	40.61	26.00	20.00	16.00	100	51-12431	Admin Mileage
51-12435		Gen Gov Capital - Equip/Land Purchase	24,600.26	0.00	0.00	9,952.69		18,869.40		9,607.00	7,206.00	5,764.00	0	51-12435	Gen Gov Capital - Equip/Land Purchase
51-12440		Office Hydro Expense	5,619.67	4,701.00	4,332.89	4,714.13	4,319.03	5,085.12	798.57	4,706.00	4,613.00	4,630.00	5,500	51-12440	Office Hydro Expense
51-12450		Office Phone Fax Internet Security	4,376.09	4,704.00	8,362.66	5,805.86	5,594.30	8,172.76	1,867.12	6,524.00	6,984.00	6,528.00	7,500	51-12450	Office Phone Fax Internet Security
51-12455		Office Mobile Technology					0.99	1,266.73	274.77	423.00	317.00	254.00	1,000	51-12455	Office Mobile Technology
51-12460		Office Heating	1,651.36	2,379.00	1,940.21	1,807.32	1,820.23	1,816.82	343.05	1,815.00	1,846.00	1,953.00	2,000	51-12460	Office Heating
51-12470		Office Postage	3,331.04	3,745.00	3,983.05	4,031.87	2,894.76	3,839.24	24.75	3,589.00	3,687.00	3,699.00	4,000	51-12470	Office Postage
51-12480		Office Computer Expenses	7,609.31	9,388.00	15,350.91	10,968.81	7,745.38	8,874.39	7,681.87	9,196.00	10,735.00	10,465.00	10,000	51-12480	Office Computer Expenses
51-12490		Office Improvements							3,103.69	-	-	-	8,000	51-12490	Office Improvements
51-12600		Financial Exp Tax W/O	11,581.53	11,584.00	10,646.59	9,847.71	7,208.10	9,421.81		8,826.00	9,281.00	9,742.00	9,000	51-12600	Financial Exp Tax W/O
51-12610		Allowance for Doubtful Accounts Adj		23,000.00	0.00					-	-	4,600.00	0	51-12610	Allowance for Doubtful Accounts Adj
51-12620		Financial Exp Bank Chg	1,014.78	1,076.00	1,627.11	1,955.21	2,423.85	2,774.56	829.03	2,385.00	2,195.00	1,971.00	3,000	51-12620	Financial Exp Bank Chg
51-12650		Moneris Web Fee					0.74			-	-	-	0	51-12650	Moneris Web Fee
51-12700		CGIS & Blue Sky Digital Project	10,715.62	9,648.00	9,762.40	10,072.78	10,189.94	10,358.12	5,649.52	10,207.00	10,096.00	10,006.00	11,500	51-12700	CGIS & Blue Sky Digital Project
51-12725		CTAF Costs					2,442.24	4,930.05		2,457.00	1,843.00	1,474.00	0	51-12725	CTAF Costs
51-12750		Software & Technology					3,065.59	271.06		1,112.00	834.00	667.00	500	51-12750	Software & Technology
51-12760		Asset Management Development Costs					2,767.53	64,887.67	2,165.96	22,552.00	16,914.00	13,531.00	20,000	51-12760	Asset Management Development Costs
51-12770		Capital Accessibility Office Improvements					29,173.07			9,724.00	7,293.00	5,835.00	4,500	51-12770	Capital Accessibility Office Improvements
51-12780		Generator Ins. Claim Excess Costs						2,500.00		833.00	625.00	500.00	0		
51-12800		Donations	5,610.00	2,960.00	1,971.00	1,321.80	461.16	250.00		678.00	1,001.00	1,393.00	250	51-12800	Donations
51-12850		Committee Member Remuneration	2,400.00	3,040.00	1,520.00	2,000.00	640.00	720.00		1,120.00	1,220.00	1,584.00	800	51-12850	Committee Member Remuneration

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
51-12855		Transfer To Reserves	66,621.00	0.00		16,000.00	52,833.70			22,945.00	17,208.00	13,767.00		100,000	51-12855
51-15000		COVID-19 All costs					10,469.28	12,605.62	1,287.25	7,692.00	5,769.00	4,615.00	1,500	51-15000	COVID-19 All costs
51-12900		Assessment Agency	44,174.56	44,278.00	44,471.96	44,634.40	44,653.16	44,236.00	10,948.63	44,508.00	44,499.00	44,455.00	43,795	51-12900	Assessment Agency
TOTAL ADMINISTRATION COSTS:			606,883.30	529,924.00	488,328.74	554,032.72	739,174.81	729,592.51					796,540	TOTAL ADMINISTRATION COSTS:	
PROTECTION														PROTECTION	
52-21400		Fire Department	134,319.86	147,995.00	284,500.00	163,444.12	134,522.02	195,415.00	48,968.88	164,460.00	194,470.00	185,175.00	182,711	52-21400	Fire Department
52-21430		Purchase of fire truck	-	187,515.00	0.00					-	-	37,503.00	0	52-21430	Purchase of fire truck
52-21440		Salaries & Benefits Emergency Meas		2,575.00	2,014.73	1,934.72	627.99	3,718.97	1,015.00	2,094.00	2,074.00	2,174.00	7,500	52-21440	Salaries & Benefits Emergency Meas
52-21450		Materials & Supplies Emergency Meas	992.29	356.00	182.72	633.22	37.44			224.00	213.00	242.00	250	52-21450	Materials & Supplies Emergency Meas
52-21455		Code Red Emergency Measures	-	0.00	0.00	862.39	1,059.75	1,225.11	508.32	1,049.00	787.00	629.00	1,350	52-21455	Code Red Emergency Measures
52-21500		Ontario Provincial Policing Costs	280,571.58	307,779.00	303,048.00	307,464.00	317,412.00	313,428.00	25,746.00	312,768.00	310,338.00	309,826.00	308,958	52-21500	Ontario Provincial Policing Costs
52-24100		Building Department Expenses	6,397.15	9,470.00	4,020.38	0.00				-	1,005.00	2,698.00	0	52-24100	Building Department Expenses
52-24200		Building Department-Office Improvement					941.28			314.00	235.00	188.00	0	52-24200	Building Department-Office Improvement
52-24400		Animal Control	4,166.05	4,426.00	566.41	695.48	2,991.50	523.69		1,404.00	1,194.00	1,841.00	1,000	52-24400	Animal Control
52-24700		By Law Enforcement Wages	15,843.94	14,894.00	15,119.36	21,246.64	21,884.03	24,012.91		22,381.00	20,566.00	19,431.00	20,000	52-24700	By Law Enforcement Wages
52-24710		By Law Enforcement Vehicle Fuel	815.29	707.00	0.00	49.34	276.08	812.92		379.00	285.00	369.00	1,000	52-24710	By Law Enforcement Vehicle Fuel
52-24730		By Law Vehicle Maintenance Work					8,382.35	1,196.55	120.00	3,193.00	2,395.00	1,916.00	2,000	52-24730	By Law Vehicle Maintenance Work
52-24720		By Law Enforcement Administrative Expense				295.10	11.90			102.00	77.00	61.00	0	52-24720	By Law Enforcement Administrative Expense
TOTAL PROTECTION:			443,106.16	675,717.00	609,451.60	496,625.01	488,146.34	540,333.15					524,769	TOTAL PROTECTION:	
TRANSPORTATION SERVICES														TRANSPORTATION SERVICES	
53-31100		Undistributed Roads Wages								-	-	-		53-31100	Undistributed Roads Wages
53-31101		Construction Wages	27,174.35	20,144.00	23,906.24	4,421.67	10,277.37	1,668.55		5,456.00	10,068.00	12,084.00	9,604	53-31101	Construction Wages
53-31102		Bridges & Culverts Wages	14,621.36	9,076.00	12,079.04	7,113.31	12,227.16	12,021.42	8,492.01	10,454.00	10,860.00	10,503.00	11,525	53-31102	Bridges & Culverts Wages
53-31103		Roadside Maintenance Wages	18,491.26	42,528.00	29,783.74	25,758.27	36,604.68	34,809.44	1,238.26	32,391.00	31,739.00	33,897.00	33,614	53-31103	Roadside Maintenance Wages
53-31104		Hardtop Wages	17,078.22	19,774.00	11,498.11	11,574.76	22,971.56	21,381.84	2,937.13	18,643.00	16,857.00	17,440.00	21,129	53-31104	Hardtop Wages
53-31105		Loosetop Maintenance Wages	41,196.64	28,340.00	41,900.34	71,905.96	62,551.13	52,268.26	7,545.64	62,242.00	57,156.00	51,393.00	57,625	53-31105	Loosetop Maintenance Wages
53-31106		Winter Control Wages	60,370.92	90,732.00	63,497.04	90,873.65	57,134.00	79,736.06	34,801.80	75,915.00	72,810.00	76,395.00	76,833	53-31106	Winter Control Wages
53-31107		Safety Devices Wages	7,951.57	5,779.00	3,547.27	5,236.03	5,538.92	5,202.66	524.47	5,326.00	4,881.00	5,061.00	4,802	53-31107	Safety Devices Wages
53-31108		Miscellaneous Garage Wages	6,738.37	11,442.00	21,278.50	14,614.95	19,722.97	19,409.48	7,287.93	17,916.00	18,756.00	17,294.00	16,327	53-31108	Miscellaneous Garage Wages
53-31109		Training & Development Wages	4,342.07	3,702.00	3,720.17	3,902.99	1,280.34	6,518.63	1,141.85	3,901.00	3,856.00	3,825.00	6,723	53-31109	Training & Development Wages
53-31110		Overhead Wages	62,281.39	32,557.00	87,947.80	33,225.61	43,084.77	47,644.53	15,320.71	41,318.00	52,976.00	48,892.00	48,021	53-31110	Overhead Wages
53-31111		Machinery Wages	29,092.91	31,001.00	35,419.19	27,599.00	26,020.82	32,135.25	7,879.96	28,585.00	30,294.00	30,435.00	28,812	53-31111	Machinery Wages
53-31112		Patrol Wages	10,051.34	10,905.00	22,972.44	22,298.45	21,491.18	17,310.06	2,323.02	20,367.00	21,018.00	18,995.00	19,208	53-31112	Patrol Wages
53-31113		Garage Office Administration	-	0.00	0.00	15,775.93	35,494.25	23,177.60	1,727.90	24,816.00	18,612.00	14,890.00	19,208	53-31113	Garage Office Administration
53-31114		Health & Safety Training	-	0.00	0.00	748.77		216.72		322.00	241.00	193.00	672	53-31114	Health & Safety Training
53-31115		Pool Lake Legal Issues	-	0.00	0.00	1,204.84	530.07	123.03		619.00	464.00	372.00	192	53-31115	Pool Lake Legal Issues

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
53-31120		Manager of Operations - Wages	-	119,823.00	0.00	0.00				-	-	23,965.00		53-31120	Manager of Operations - Wages
53-31400		Materials & Supplies - Roads	308.44	0.00	0.00	143.09	208.32	923.20	160.00	425.00	319.00	255.00	1,000	53-31400	Materials & Supplies - Roads
53-31410		Contracted Services Roads	9,860.57	10,975.00	4,016.89	5,098.96		2,090.00		2,396.00	2,801.00	4,436.00	30,000	53-31410	Contracted Services Roads
53-31411		Roads Consulting								-	-	-	50,000	53-31411	Roads Consulting
53-31413		Contracted Roads Cleaning					218.88	1,558.39	300.00	592.00	444.00	355.00	1,200	53-31413	Contracted Roads Cleaning
53-31422		Construction - Materials		9,410.00	0.00	0.00				-	-	1,882.00	0	53-31422	Construction - Materials
53-31423		Bridges & Culverts Materials	13,251.78	12,758.00	6,180.70	30,599.25	22,505.40	48,964.21		34,023.00	27,062.00	24,202.00	35,000	53-31423	Bridges & Culverts Materials
53-31424		Roadside Maintenance Materials	-	381.00	86.23	0.00		99,453.29		33,151.00	24,885.00	19,984.00	1,000	53-31424	Roadside Maintenance Materials
53-31425		Hardtop Materials	17,855.15	5,057.00	14,698.48	8,180.17	29,427.27	8,750.11		15,453.00	15,264.00	13,223.00	11,000	53-31425	Hardtop Materials
53-31426		Loosetop Maintenance Gravel	29,031.40	39,071.00	47,277.18	56,980.70	91,053.07	54,615.73	724.00	67,550.00	62,482.00	57,800.00	60,000	53-31426	Loosetop Maintenance Gravel
53-31427		Winter Control Materials	55,235.28	55,130.00	52,092.96	51,554.32	42,175.72	51,391.94	6,106.08	48,374.00	49,304.00	50,469.00	50,000	53-31427	Winter Control Materials
53-31428		Signs - Safety Devices Materials	16,584.54	18,017.00	16,662.21	21,132.45	18,449.59	21,406.85	2,177.26	20,330.00	19,413.00	19,134.00	20,000	53-31428	Signs - Safety Devices Materials
53-31429		Miscellaneous Garage Materials	9,602.82	16,492.00	14,096.72	17,370.24	11,483.24	15,031.31	1,803.54	14,628.00	14,495.00	14,895.00	15,000	53-31429	Miscellaneous Garage Materials
53-31430		Training & Development Roads Material	1,663.27	4,708.00	3,858.45	2,187.05	1,074.13	4,025.44	2,690.12	2,429.00	2,786.00	3,171.00	4,000	53-31430	Training & Development Roads Material
53-31432		Machinery Repairs & Maintenance	91,427.87	72,265.00	80,388.19	117,780.73	136,575.20	52,280.36	5,089.10	102,212.00	96,756.00	91,858.00	60,000	53-31432	Machinery Repairs & Maintenance
53-31433		Loosetop Calcium	67,224.03	57,539.00	69,039.51	71,559.97	91,870.20	52,280.36	5,089.10	71,904.00	71,188.00	68,458.00	55,000	53-31433	Loosetop Calcium
53-31434		Loosetop Aggregate Resource Fee Annual	661.44	1,684.00	951.46	1,322.88	610.56	1,017.60		984.00	976.00	1,117.00	1,200	53-31434	Loosetop Aggregate Resource Fee Annual
53-31435		Roads Insurance	20,268.29	20,760.00	20,845.49	21,262.29	31,224.78	50,749.91	49,997.94	34,412.00	31,021.00	28,968.00	50,000	53-31435	Roads Insurance
53-31436		Machinery Fuel & Oil	60,168.54	63,562.00	76,731.94	73,959.92				24,653.00	37,673.00	42,851.00	0	53-31436	Machinery Fuel & Oil
53-31437		Machinery Licenses	5,972.00	6,044.00	7,118.50	7,567.50	8,818.99	7,384.00	5,908.25	7,923.00	7,722.00	7,387.00	6,000	53-31437	Machinery Licenses
53-31438		Overhead Utilities	9,424.01	9,950.00	8,918.54	8,438.79	8,842.28	9,707.66	1,032.51	8,996.00	8,977.00	9,171.00	10,000	53-31438	Overhead Utilities
53-31439		Overhead Phone / Internet	2,744.54	4,266.00	8,283.34	1,746.05	3,157.12	1,531.11	105.14	2,145.00	3,679.00	3,797.00	2,000	53-31439	Overhead Phone / Internet
53-31443		PW 2-Way Radio (update Technology)					14,365.56	2,454.84		5,607.00	4,205.00	3,364.00	0		PW 2-Way Radio (update Technology)
53-31440		Personal Protective Equipment			2,620.99	1,335.76	706.24	1,419.62		1,154.00	1,521.00	1,217.00	1,500	53-31440	Personal Protective Equipment
53-31441		Health & Safety (Cost of Materials)				29.25	434.49	874.13	180.11	446.00	334.00	268.00	1,000	53-31441	Health & Safety (Cost of Materials)
53-31442		PW Hand-held Equipment					1,180.32			393.00	295.00	236.00	0	53-31442	PW Hand-held Equipment
53-31510		PW Machinery Oil					1,197.98	422.25	116.20	540.00	405.00	324.00	500	53-31510	PW Machinery Oil
53-31511		PW Diesel					26,094.99	25,484.30	13,119.14	17,193.00	12,895.00	10,316.00	40,000	53-31511	PW Diesel
53-31512		PW Coloured Diesel					18,836.27	24,093.63	3,660.74	14,310.00	10,732.00	8,586.00	30,000	53-31512	PW Coloured Diesel
53-31513		PW Vehicle Gas					8,352.90	8,639.13	334.77	5,664.00	4,248.00	3,398.00	12,000	53-31513	PW Vehicle Gas
53-31514		PW Small Equipment Gas					324.22	283.56		203.00	152.00	122.00	600	53-31514	PW Small Equipment Gas
53-31710		Capital - Roads Projects	487,713.95	291,000.00	374,222.88	677,716.51	850,037.16	426,311.93		651,355.00	582,072.00	523,858.00	636,434	53-31710	Capital - Roads Projects
53-31750		Capital - Bridges & Large Culverts	100,545.72	193.00	0.00		146,229.41	138,790.73		95,007.00	71,255.00	57,043.00	100,000	53-31750	Capital - Bridges & Large Culverts
53-31755		Capital - Building (Maint)	2,035.20	25,215.00	25,346.43					-	6,337.00	10,112.00	30,000	53-31755	Capital - Building (Maint)
53-31760		Capital - New Equipment	14,989.28	43,058.00	261,701.47	11,169.83	289,084.53	500,012.81		266,756.00	265,492.00	221,005.00	0	53-31760	Capital - New Equipment
53-31761		PW Reserve for Equipment	50,000.00	102,500.00	229,822.00	50,000.00				16,667.00	69,956.00	76,464.00	160,000	53-31761	PW Reserve for Equipment
53-31762		Infrastructure ON Interest	2,286.96	1,457.00	610.18	18.08		1,756.68	929.42	592.00	596.00	768.00	3,139	53-31762	Infrastructure ON Interest
60-10070		Infrastructure ON Principal											79,346	60-10070	Infrastructure ON Principal
53-31763		Equipment Rental - Loosetop Maintenance				5,525.58	5,495.05	8,293.45		6,438.00	4,829.00	3,863.00	0	53-31763	Equipment Rental - Loosetop Maintenance
53-31764		PW Reserve for Infrastructure				100,000.00				33,333.00	25,000.00	20,000.00	49,497	53-31764	PW Reserve for Infrastructure
53-34400		Street Lighting	8,417.04	4,275.00	20,964.21	2,588.89	1,620.38	3,126.07	208.82	2,445.00	7,075.00	6,515.00	3,000	53-34400	Street Lighting

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description
TOTAL TRANSPORTATION SERVICES			1,376,662.52	1,301,570.00	1,704,084.83	1,681,522.45	2,216,583.47	1,978,748.13					1,963,711	TOTAL TRANSPORTATION SERVICES
ENVIRONMENTAL SERVICES														ENVIRONMENTAL SERVICES
54-45100		Salaries & Benefits LandFill #1	167,115.86	158,072.00	136,432.83	135,215.31	145,114.94	145,825.77	33,096.45	142,052.00	140,647.00	144,132.00	139,926	54-45100Salaries & Benefits LandFill #1
54-45300		Reserve for Capital LandFill Building	5,000.00	5,000.00	5,000.00	5,000.00	5,726.00	5,800.00		5,509.00	5,382.00	5,305.00	5,800.00	54-45300Reserve for Capital LandFill Building
54-45350		Capital Expense Recycling Centre						50,610.28		16,870.00	12,653.00	10,122.00	0.00	54-45350Capital Expense Recycling Centre
54-45360		Reserve for Closure LandFill	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00		5,000.00	5,000.00	5,000.00	5,000	54-45360Reserve for Closure LandFill
54-45390		Contracted Services Landfill #1	33,559.20	10,449.00	10,336.29	11,414.95	13,223.74	48,149.66		24,263.00	20,781.00	18,715.00	50,000	54-45390Contracted Services Landfill #1
54-45400		Materials & Services Landfill #1	29,779.11	27,009.00	43,437.92	36,509.69	10,377.61	10,200.56	5,993.02	19,029.00	25,131.00	25,507.00	15,000	54-45400Materials & Services Landfill #1
54-45401		LF Staff Training					1,462.18			487.00	366.00	292.00	1,000	54-45401LF Staff Training
54-45410		Disposal #2 Maintenance Contract	26,967.64	27,371.00	27,759.20	28,361.60	28,961.92	29,534.48	7,432.20	28,953.00	28,654.00	28,398.00	30,000	54-45410Disposal #2 Maintenance Contract
54-45411		Disposal #2 Contract Services	4,918.79	5,441.00	5,417.51	6,625.31	9,092.48	6,915.32		7,544.00	7,013.00	6,698.00	10,000	54-45411Disposal #2 Contract Services
54-45412		LF#2 Rehabilitation Work											12,000	54-45412Carl Miners Contracting
54-45430		Material & Supplies LNDF #2	1,207.55	4,181.00	1,011.64	1,035.40	1,525.39	1,660.20	1,823.78	1,407.00	1,308.00	1,883.00	2,000	54-45430Material & Supplies LNDF #2
54-45432		LF Machinery Repairs and Maintenance					10,271.24	6,615.76	1,596.56	5,629.00	4,222.00	3,377.00	5,000	54-45432LF Machinery Repairs and Maintenance
54-45510		LF Machinery Oil					1,226.44			409.00	307.00	245.00	0	54-45510LF Machinery Oil
54-45511		LF Diesel								-	-	-	0	54-45511LF Diesel
54-45512		LF Coloured Diesel					3,134.51	7,699.24	1,411.59	3,611.00	2,708.00	2,167.00	12,000	54-45512LF Coloured Diesel
54-45513		LF Vehicle Gas					54.48			18.00	14.00	11.00	50	54-45513LF Vehicle Gas
54-45514		LF Small Equipment Gas						14.77		5.00	4.00	3.00	50	54-45514LF Small Equipment Gas
54-45600		Recycling ARI	3,716.79	3,981.00	3,879.10	4,412.48	5,732.60	7,390.57		5,845.00	5,354.00	5,079.00	7,500	54-45600Recycling ARI
54-45601		Strong Hazmat Items						1,504.07		501.00	376.00	301.00	1,500	54-45601Strong Hazmat Items
54-45605		Recycling Materials Ldfl #1	4,883.20	5,888.00	4,713.88	8,830.58	15,410.53	2,472.63	1,459.02	8,905.00	7,857.00	7,463.00	5,000	54-45605Recycling Materials Ldfl #1
54-45607		Landfill Quonset Hut Insurance Claim						2,500.00		833.00	625.00	500.00	0	54-45607Landfill Quonset Hut Insurance Claim
TOTAL ENVIRONMENTAL SERVICES:			282,148.14	252,392.00	242,988.37	242,405.32	256,314.06	329,393.31					301,826	TOTAL ENVIRONMENTAL SERVICES:
HEALTH SERVICES														HEALTH SERVICES
55-51200		Almaquin Highlands Health Centre		0.00	500.00		4,545.00	606.81	3,300.00	1,717.00	1,413.00	1,130.00	6,000	55-51200Almaquin Highlands Health Centre
55-51800		Health Unit	43,768.00	43,768.00	43,768.00	45,464.04	43,894.00	43,893.84	11,117.61	44,417.00	44,255.00	44,158.00	45,336	55-51800Health Unit
55-51900		Land Ambulance Dist of Parry Sound	77,428.68	80,476.00	82,871.00	84,499.65	86,850.69	91,281.72	23,782.00	87,544.00	86,376.00	85,196.00	96,239	55-51900Land Ambulance Dist of Parry Sound
55-53000		Medical Centre	12,563.53	0.00	2,325.50	2,076.50	10,408.45	74,383.00	14,845.74	28,956.00	22,298.00	17,839.00	80,000	55-53000Medical Centre
55-53001		Medical Centre Renovations		0.00	0.00			16,859.00		5,620.00	4,215.00	3,372.00	20,000	55-53001Medical Centre Renovations (to be determin
55-53002		Transfer to Reserves - Medical Srvs Retention				4,167.00	5,000.00	5,000.00		4,722.00	3,542.00	2,833.00	0	55-53002Transfer to Reserves - Doctor Retention
55-55400		Strong Contribution to Strong Cemetery	1,326.32	3,250.00	1,250.00	17,500.00				5,833.00	4,688.00	4,400.00	5,163	55-55400Strong Contribution to Strong Cemetery
55-55500		Strong Contribution to Pevensey Cemetery	600.00	600.00	600.00	1,661.90				554.00	565.00	572.00	0	55-55500Strong Contribution to Pevensey Cemetery
55-55600		Strong Contribution to Berriedale Cemetery	600.00	600.00	600.00	600.00				200.00	300.00	360.00	0	55-55600Strong Contribution to Berriedale Cemetery
55-55701		SC Maintenance Supplies					221.89	271.99	26.44	165.00	123.00	99.00	500	55-55701SC Maintenance Supplies
55-55702		SC Contracted Services					8,643.00	10,252.00	295.25	6,298.00	4,724.00	3,779.00	18,538	55-55702SC Contracted Services
55-55703		SC - Vault Blg Work					183.17	1,754.35		646.00	484.00	388.00	2,500	55-55703SC - Vault Blg Work

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
55-55704		SC - Licenses					370.66	315.00		229.00	171.00	137.00	400	55-55704	SC - Licenses
55-55705		SC Training / OACFP Membership						210.64	225.75	70.00	53.00	42.00	400	55-55705	SC Training / OACFP Membership
55-55706		SC Grave Maintenance & Safety					128.07	231.64		120.00	90.00	72.00	500	55-55706	SC Grave Maintenance & Safety
55-55707		SC Office Supplies/Bank Chgs/Training					34.78	467.16		167.00	125.00	100.00	700	55-55707	SC Office Supplies/Bank Chgs/Training
55-55708		Postage SC/PC/BC					5.36	4.58		3.00	2.00	2.00	25	55-55708	Postage SC/PC/BC
55-55710		SC STR Roads Wages/Costs					1,230.22			410.00	308.00	246.00	1,000	55-55710	SC STR Roads Wages/Costs
55-55709		SC Bank Fees						20.00		7.00	5.00	4.00	0		
55-55801		PC Maintenance Supplies						999.36		333.00	250.00	200.00	1,000	55-55801	PC Maintenance Supplies
55-55802		PC Contracted Services					1,021.00	538.00		520.00	390.00	312.00	1,000	55-55802	PC Contracted Services
55-55803		PC STR Roads Wages					364.55			122.00	91.00	73.00	0	55-55803	PC STR Roads Wages
55-55804		PC Licences					50.40	36.00		29.00	22.00	17.00	50	55-55804	PC Licences
55-55805		PC Grave Maintenance & Safety						18.50		6.00	5.00	4.00	164	55-55805	PC Grave Maintenance & Safety
55-55901		BC Maintenance Supplies					110.67			37.00	28.00	22.00	500	55-55901	BC Maintenance Supplies
55-55902		BC Caretaking Service Cost					508.80	549.51		353.00	265.00	212.00	4,500	55-55902	BC Caretaking Service Cost
55-55904		BC Licences						36.00		12.00	9.00	7.00	50	55-55904	BC Licences
55-55905		BC Grave Maintenance & Safety						375.00		125.00	94.00	75.00	500	55-55905	BC Grave Maintenance & Safety
55-56000		Cemetery Transfer to Reserve						2,672.60		891.00	668.00	535.00	2,623	55-56000	Cemetery Transfer to Reserve
TOTAL HEALTH SERVICES:			136,286.53	128,694.00	131,914.50	155,969.09	163,570.71	250,776.70					287,688	TOTAL HEALTH SERVICES:	
SOCIAL AND FAMILY SERVICES														SOCIAL AND FAMILY SERVICES	
56-61800		DSSAB	124,958.24	126,429.00	126,048.08	127,329.12	127,167.64	127,414.24	32,029.67	127,304.00	126,990.00	126,878.00	128,119	56-61800	DSSAB
56-62800		Eastholme Home for the Aged	80,408.00	81,810.00	84,163.00	87,038.00	89,369.00	98,363.00	25,707.75	91,590.00	89,733.00	88,149.00	102,831	56-62800	Eastholme Home for the Aged
56-62900		Seniors Group Grant	900.00	1,129.00	0.00	1,553.11				518.00	388.00	536.00	0	56-62900	Seniors Group Grant
TOTAL SOCIAL AND FAMILY SERVICES:			206,266.24	209,368.00	210,211.08	215,920.23	216,536.64	225,777.24					230,950	TOTAL SOCIAL AND FAMILY SERVICES:	
RECREATION														RECREATION	
57-13001		Almaguin Community Hub Cost (FedNor)							3,203.40	-	-	-	1,000,000		
57-72400		Recreation Facility Arena Operation	105,136.00	108,595.00	111,102.77	113,017.60	132,970.00	129,305.00	32,020.83	125,098.00	121,599.00	118,998.00	153,488	57-72400	Recreation Facility Arena Operation
57-72400		Recreation Facility Arena Operation											20,000	57-72400	50% of electronic sign est. \$40,000
57-72410		Reserve for SSJ - Rubber Floor	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00		5,000.00	5,000.00	5,000.00	5,000	57-72410	Recreation Facility Reserve
57-72420		Reserve for SSJ - Building				31,250.00	40,000.00	40,000.00		37,083.00	27,813.00	22,250.00	40,000	57-72420	Reserve for SSJ - Building
57-74000		Strong Contribution to Rec Committee	9,960.00	9,775.00	6,775.00	9,297.93	2,517.98	7,164.86		6,327.00	6,439.00	7,106.00	14,575	57-74000	Strong Contribution to Rec Committee
57-75000		RC - Event Supplies					2,455.39	9,578.92		4,011.00	3,009.00	2,407.00	15,500	57-75000	RC - Event Supplies
57-75001		RC - Promotions & Advertising Expense					152.64	157.73		103.00	78.00	62.00	450	57-75001	RC - Promotions & Advertising Expense
57-75002		RC - Postage & Courier Expense						44.94		15.00	11.00	9.00	50	57-75002	RC - Postage & Courier Expense
57-75003		RC - Office Supplies/Photocopying/Web					30.10	29.90		20.00	15.00	12.00	50	57-75003	RC - Office Supplies/Photocopying/Web
57-75004		RC - Small Equipment Expense								-	-	-	500	57-75004	RC - Small Equipment Expense
57-75010		RC - Meeting Secretary Fee					300.00	900.00	200.00	400.00	300.00	240.00	1,000	57-75010	RC - Meeting Secretary Fee

Acct # & Description		Actuals --->	2016	2017	2018	2019	2020	2021	2022 Q1	3-year AVG	4-year AVG	5-year AVG	Budget - 2022	Acct # & Description	
57-75011		RC - Municipality Administration Fee					840.00	3,830.00		1,557.00	1,168.00	934.00		4,800	57-75011
57-75012		RC - Volunteer Honorariums Expense					500.00	1,150.00		550.00	413.00	330.00	3,000	57-75012	RC - Volunteer Honorariums Expense
57-75013		RC - Event Prizes					89.00	150.00		80.00	60.00	48.00	600	57-75013	RC - Event Prizes
57-75014		RC -Event Donations (Pipe band, Shriners, etc.)						488.00		163.00	122.00	98.00	600	57-75014	RC -Event Donations (Pipe band, Shriners, etc.)
57-75015		RC - Event Facilitators/Performers					700.00			233.00	175.00	140.00	1,200	57-75015	RC - Event Facilitators/Performers
57-75017		RC - Christmas Parade Expenses					636.13			212.00	159.00	127.00	3,000	57-75017	RC - Christmas Parade Expenses
57-75020		RC - Bank Charges								-	-	-		57-75020	RC - Bank Charges
57-75021		RC - Miscellaneous Costs						50.00		17.00	13.00	10.00	600	57-75021	RC - Miscellaneous Costs
57-73410		Agricultural Wages	6,948.01	6,933.00	0.00					-	-	1,387.00		57-73410	Agricultural Wages
57-79800		Library	32,250.94	31,784.00	34,316.81	34,991.91	35,691.75	36,762.50	9,381.84	35,815.00	35,441.00	34,709.00	40,000	57-79800	Library
57-79810		Library Reserve Transfer	10,000.00	11,871.00	0.00					-	-	2,374.00		57-79810	Library Reserve Transfer
58-82410		High Rock Expenses	2,000.00	2,000.00	4,000.00	4,000.00	4,000.00	4,000.00		4,000.00	4,000.00	3,600.00	4,000	58-82410	High Rock Expenses
58-82500		Parks Projects	4,968.37	29,934.00	11,398.33	42,376.84	9,694.16			17,357.00	15,867.00	18,681.00		58-82500	Parks Projects
58-82505		Parks 2 Wages				572.76	388.07	7,618.85		2,860.00	2,145.00	1,716.00	2,500	58-82505	Parks 2 Wages
58-82506		Parks 2 Matereials				0.00	457.92	457.92		305.00	229.00	183.00	3,500	58-82506	Parks 2 Matereials
58-82507		Parks Wages				9,534.77	14,630.51	15,165.02		13,110.00	9,833.00	7,866.00	21,000	58-82507	Parks Wages
58-82510		Parks Contracted Service	4,943.93	0.00	0.00	0.00				-	-	-		58-82510	Parks Contracted Service
58-90001		ICIP - 2021 Covid 19 Resilence SLB (all costs)						6,105.18	8,620.21	2,035.00	1,526.00	1,221.00	100,000	58-90001	ICIP - 2021 Covid 19 Resilence SLB (all costs)
TOTAL RECREATION:			181,207.25	205,892.00	172,592.91	250,041.81	251,053.65	267,958.82					1,435,413	TOTAL RECREATION:	
PLANNING AND DEVELOPMENT														PLANNING AND DEVELOPMENT	
58-81400		Official Plan & Zoning By Law		0.00	0.00	0.00				-	-	-	0	58-81400	Official Plan & Zoning By Law
58-81500		Planning Expenses	5,332.15	4,676.00	36,431.32	535.90	501.17	2,621.02	73.27	1,219.00	10,022.00	8,953.00	2,500	58-81500	Planning Expenses
58-81520		911 Expenses	1,748.30	942.00	1,213.90	807.28	944.66	807.28	807.28	853.00	943.00	943.00	1,000	58-81520	911 Expenses
58-82400		Economic Development (ACED)	5,908.24	7,437.00	6,991.00	10,138.57	10,000.00	10,000.00	2,500.00	10,046.00	9,282.00	8,913.00	10,000	58-82400	Economic Development (ACED)
58-82401		ACED - Special Projects						1,900.00		633.00	475.00	380.00		58-82401	ACED - Special Projects
58-82402		Econ Dev Officer Wages					68,110.83			22,704.00	17,028.00	13,622.00		58-82402	Econ Dev Officer Wages
58-82403		Econ Dev FedNor Expense						101.76		34.00	25.00	20.00		58-82404	Econ Dev - Reg Mktg Program & Others
58-82404		Econ Dev - Reg Mktg Program & Others					500.00			167.00	125.00	100.00		58-82404	Econ Dev - Reg Mktg Program & Others
58-82405		CAEDA Mileage					1,454.11			485.00	364.00	291.00		58-82405	CAEDA Mileage
58-82406		CAEDA Cell Phone					-9.70			(3.00)	(2.00)	(2.00)		58-82406	CAEDA Cell Phone
58-82500									1,001.84	-	-	-			
TOTAL PLANNING AND DEVELOPMENT:			12,988.69	13,055.00	44,636.22	11,481.75	81,501.07	15,430.06					13,500		
TOTAL EXPENDITURES:						4,324,918.09	5,120,018.28	5,048,916.68					6,286,601		